# **Elections**

# Business Plan Report

# Customer

**Objective Name** 

Owner(s)

Educated voters - Elections

Maria Saboya Lester Sola

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

Ensure that elections are open, error free, convenient and accessible to all eligible voters

Milton Collins Rena Saiter Cynthia Rafi Maria Saboya

**Parent Objectives** 

(ES10.1) Educated voters

Measures

Attendance at Elections Outreach Events

Number of citizens attending elections outreach events

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)

Owner(s)



good direction

updated: 4/12/2006

**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

**Elections Outreach Events** 

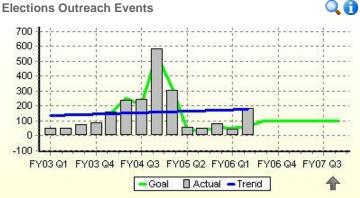
Maria Saboya Rena Saiter Milton Collins Cynthia Rafi Lester Sola Penelope Townsley

Increase number of outreach events to enhance voter awareness. Outreach events include visits to high schools, assisted living facilities, immigration events, and outreach event coordinated with Team Metro

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)



Child Measures Linked To Measure

updated: 4/12/2006

New Voter registrations

**Performance Graph** 

Ivy Korman Rena Saiter Patrick Morris Maria Saboya

Number of voter registrations (changes, and new registrations)

**Initiatives Linked To Measure** Owner(s)

**Child Measures Linked To Measure** 

ACTUAL GOAL **DATE** 



good direction

updated: 4/12/2006

Registered voters

Number of registered voters

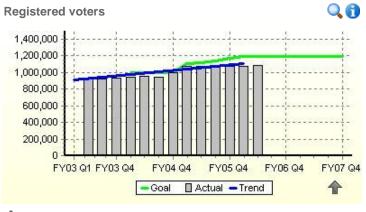
**Performance Graph** 

**Initiatives Linked To Measure** Owner(s)

Ivy Korman Rena Saiter Patrick Morris Maria Saboya

**Child Measures Linked To Measure** 

ACTUAL GOAL **DATE** 



good direction

updated: 4/12/2006

Opportunities for every registered voter to conveniently cast a vote - Elections

Maria Saboya

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

Ensure that elections are open, error free, convenient and accessible to all eligible voters

**Parent Objectives** 

(ES10.2) Opportunities for every registered voter to conveniently cast a vote (priority outcome)

Measures

Owner(s)

ADA Compliance of Polling places

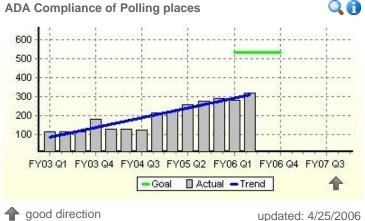
Maria Saboya Rena Saiter Penelope Townsley Michele Giles Rosa Pastrana

Number of Polling places in compliance with the Americans with Disabilities Act

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)



Child Measures Linked To Measure

ACTUAL GOAL DATE

Number of Early Voting Sites - Countywide Elections

Maria Saboya Rena Saiter Ivy Korman Patrick Morris Lester Sola Penelope Townsley

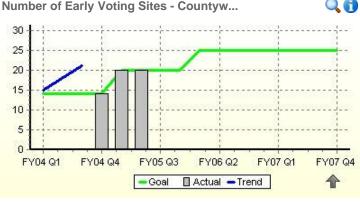
**Performance Graph** 

good direction

Initiatives Linked To Measure

Owner(s)

Number of Forly Voting Cites County



**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

Percent of Timely Mailing of Absentee Ballots

Maria Saboya Rena Saiter Michele Giles Rosa Pastrana Lester Sola Penelope Townsley

Percentage of general elections conducted where absentee ballots were mailed three weeks prior to an election

updated: 4/12/2006

Performance Graph Initiatives Linked To Measure Owner(s)

Percent of Absentee Ballots Mailed

120
100
80
60
40
20
Ct 2005 Feb 2006 Jul 2006 Nov 2006 Apr 2007 Sep 2007

**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

Number of Absentee Ballots 1,043 Mailed n/a Mar 2006

Mailed

Percent of Timely Processed Absentee Ballot Requests

Maria Saboya Rena Saiter Michele Giles Rosa Pastrana Lester Sola Penelope Townsley

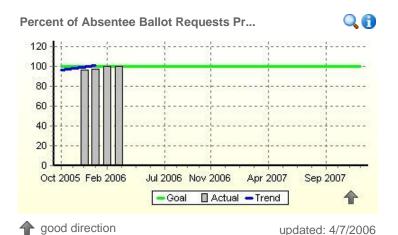
Percentage of absentee requests processed within 24 hours of the state mandated guideline

updated: 4/7/2006

Performance Graph

good direction

Initiatives Linked To Measure Owner(s)



**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

Number of Absentee Ballot n/a n/a Requests Processed

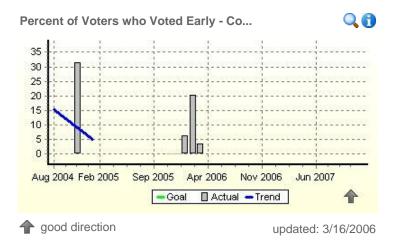
Percent of Voters who Voted Early - Countywide Elections

Maria Saboya Rena Saiter Ivy Korman Patrick Morris

Description only includes early votes of elections completed prior to month ending

**Performance Graph** 

Initiatives Linked To Measure Owner(s)



Child Measures Linked To Measure

**Elections Held During Month** 

ACTUAL GOAL DATE

Number of Early Votes Cast for Monthly Elections

ACTUAL GOAL DATE

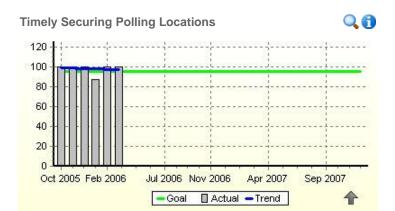
219 Early Votes n/a Mar 2006

Mar 2006

Mar 2006

Performance Graph

good direction



updated: 4/7/2006

**Initiatives Linked To Measure** 

Owner(s)

**Child Measures Linked To Measure** 

### **Initiatives Linked To Objective**

#### Owner(s)

#### **GrandParent Objectives**

Enable County departments and their service partners to deliver quality customer service

#### **Parent Objectives**

(ES1.4) Satisfied customers

#### Measures

Petitions Complete per Hour

**Performance Graph** 

Owner(s)

Owner(s)

Maria Saboya Rena Saiter Ivy Korman Patrick Morris Lester Sola Penelope Townsley

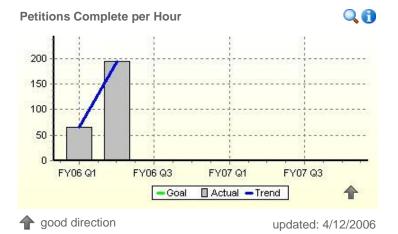
**Initiatives Linked To Measure** 

Owner(s)

Owner(s)

#### **Child Measures Linked To Measure**

	ACTUAL	GOAL	DATE
Petitions Complete by Voter Services Division	420,873 Petitions	n/a	FY06 Q2
Staff Hours Spent on Petitions	2,160.0 Hours	n/a	FY06 Q2



Records Request Completion Time

Maria Saboya Rena Saiter John Mendez Lester Sola Penelope Townsley

Complete public records request from voters within 7 days of receipt. Computed by dividing number of days b/t start and finish of all requests completed during a month by the number of all requests completed during the month.

**Performance Graph** 

Records Request Completion Time



Child Measures Linked To Measure

**Initiatives Linked To Measure** 

ACTUAL GOAL DATE

Days to Complete Record 80 days n/a Mar 2006

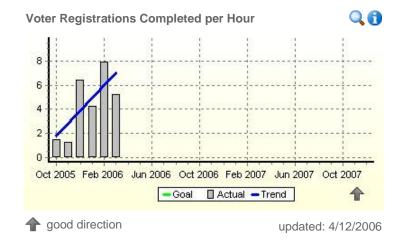
Requests per Month

Record Requests Per Month 22 Requests n/a Mar 2006

Voter Registrations Completed per Hour

Maria Saboya Rena Saiter Ivy Korman Patrick Morris Lester Sola Penelope Townsley

Performance Graph Initiatives Linked To Measure Owner(s)



#### **Child Measures Linked To Measure**

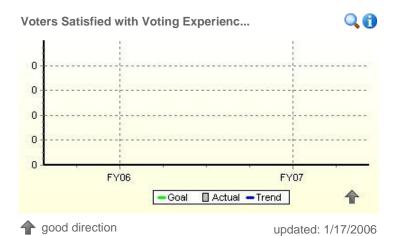
	ACTUAL	GOAL	DATE
Voter Registrations Completed by Voter Services Division	10,193 Registrations	n/a	Mar 2006
Staff Hours spent on Voter Registrations	1,960.0 Hours	n/a	Mar 2006

Voters Satisfied with Voting Experience

Maria Saboya Rena Saiter Lester Sola Penelope Townsley

Data will be based on survey or random sample of voters. Percentage listed includes responed rating their voting experience as somewhat completely satisfied.

Performance Graph Initiatives Linked To Measure Owner(s)



**Child Measures Linked To Measure** 

Objective Name Owner(s)

Responsive Communications Services - Public and Media - Elections

Maria Saboya Rena Saiter Lester Sola Penelope Townsley

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

Enhance community access to reliable information regarding services and County government issues

## **Parent Objectives**

(ES2.2) Responsive communications services (advertising, marketing, public relations, publications, etc.) for other County departments

Measures

Director Media and Outreach Events - Elections

**Performance Graph** 

Maria Saboya Rena Saiter Lester Sola Penelope Townsley

Initiatives Linked To Measure

Owner(s)

Owner(s)

Director Media and Outreach Events - E...





■ Actual — Trend

-Goal

n good direction

updated: 4/7/2006

Child Measures Linked To Measure

Meet Budget Targets (Elections) Maria Saboya Lester Sola

**Initiatives Linked To Objective** 

Owner(s) **GrandParent Objectives** 

Planned necessary resources to meet current and future operating and

Rena Saiter Lester Sola Penelope Townsley Maria Saboya

capital needs (priority outcome)

**Parent Objectives** 

(ES8.2.1) Meet Budget Targets

Measures

Revenue: Total (Elections)

Total revenue in \$1,000s (from FAMIS)

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)

Owner(s)

Owner(s)

**Child Measures Linked To Measure** 

ACTUAL GOAL **DATE** 



Expen: Total (Elections)

Rena Saiter Lester Sola Penelope Townsley Maria Saboya

**ACTUAL GOAL** 

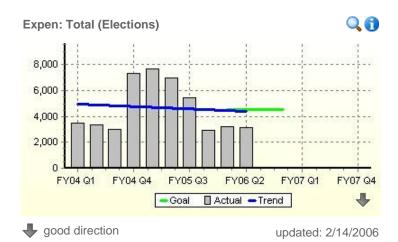
Total expenditures in \$1,000s (from roll-up of Personnel, Other Operating, and Capital)

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)

**DATE** 



**Child Measures Linked To Measure** 

	Expen: Personnel (Elections)	\$1,961	\$3,040	FY06 Q2
_	Expen: Other Operating (Elections)	\$1,156	\$1,713	FY06 Q2
	Expen: Capital (Elections)	\$0	\$36	FY06 Q2

Objective Name Owner(s)

Meet Yearly Budget Allocation Maria Saboya

**Initiatives Linked To Objective** 

Owner(s) GrandParent Objectives

## **Parent Objectives**

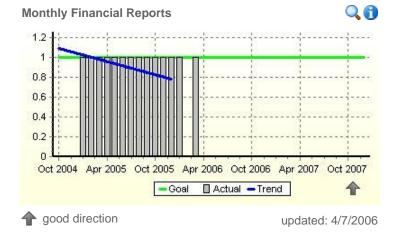
Measures Owner(s)

Monthly Financial Reports

Maria Saboya Rena Saiter Lester Sola Penelope Townsley

Provide monthly updated financial reports to ensure compliance to the authorized budget allocation. Reports are due within a week of month end. Goal is to report 1 monthly; if goal is not achieved a 0 will be reported.

Performance Graph Initiatives Linked To Measure Owner(s)



Child Measures Linked To Measure

Objective Name Owner(s)

Enhance recruitment and training of election support staff

Milton Collins Maria Saboya Lester Sola Penelope Townsley

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

Attract, develop and retain an effective, diverse and dedicated team of employees

**Parent Objectives** 

(ES5.4) Workforce skills to support County priorities (e.g. leadership, customer service, fiscal problem-solving technology, etc.) (priority outcome)

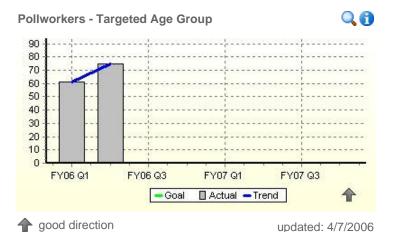
Measures Owner(s)

Pollworkers - Targeted Age Group

Maria Saboya Rena Saiter Milton Collins Cynthia Rafi Lester Sola Penelope Townsley

To ensure sufficient support now and in the future at poll sites, the Department is interested in monitoring how many poll workers are recruited that are between the age of 18 and 26.

Performance Graph Initiatives Linked To Measure Owner(s)



**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

Percent of Trainees Receiving Passing Grade

Maria Saboya Rena Saiter Milton Collins Cynthia Rafi Lester Sola Penelope Townsley

The Department is trying to increase the percentage of poll worker and election support staff trainees receiving a passing grade after completing the first training session.

Performance Graph Initiatives Linked To Measure Owner(s)



**Child Measures Linked To Measure** 

**Initiatives Linked To Objective** 

#### Owner(s)

#### **GrandParent Objectives**

Ensure that elections are open, error free, convenient and accessible to all eligible voters

#### **Parent Objectives**

(ES10.2) Opportunities for every registered voter to conveniently cast a vote (priority outcome)

Measures Owner(s)

Final PreparationTimeframe

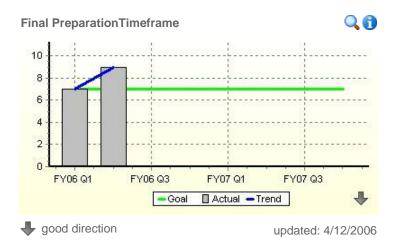
Maria Saboya Rena Saiter John Mendez Lester Sola Penelope Townsley

Number of days prior to election date that calibration, flashcard insertion and final preparation of iVotronics is completed

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)



#### **Child Measures Linked To Measure**

ACTUAL GOAL **DATE** 

## Errors in polling location deliveries

Maria Saboya Rena Saiter John Mendez Lester Sola Penelope Townsley

Solid Waste and Elections staff deliver all supplies (e.g., voting machines, precinct registers, ballots, office supplies, telephones, etc.) needed at poll stations. Thereafter, Elections follows up at all polling locations to ensure that they were properly delivered. This measure identifies the number of polling stations that did not receive appropriate supplies.

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)



30 20 10 0 FY06 Q1 FY06 Q3 FY07 Q1 FY07 Q3 Actual -Trend -Goal

Child Measures Linked To Measure

**ACTUAL GOAL DATE** 

Days to Collect Equipment and Supplies

good direction

Maria Saboya Rena Saiter John Mendez Lester Sola Penelope Townsley

Number of days to collect and inventory election equipment and supplies from polling places

updated: 4/12/2006

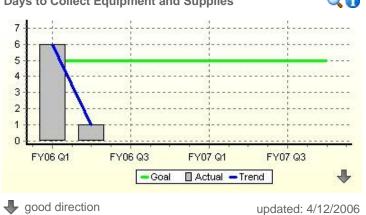
**Performance Graph Initiatives Linked To Measure** Owner(s)

# **Days to Collect Equipment and Supplies**



# **Child Measures Linked To Measure**

ACTUAL GOAL DATE



updated: 4/12/2006

Objective Name Owner(s)

Recruitment of Election Staff

Maria Saboya Rena Saiter

**Initiatives Linked To Objective** 

Owner(s) GrandPar

**GrandParent Objectives** 

Attract, develop and retain an effective, diverse and dedicated team of employees

**Parent Objectives** 

(ES5.1) Expeditiously Provide Departments with Qualified Personnel

Measures Owner(s)

Number of Vacancies Remaining

Maria Saboya Rena Saiter Lester Sola Penelope Townsley

Establish and recurit for 19 new positions; minimize total number of exisiting vacancies by aggressively recruiting qualified candidates to enhance supervision and managerial support to the Elections Department.

Performance Graph Initiatives Linked To Measure Owner(s)



**Child Measures Linked To Measure** 

**Initiatives Linked To Objective** 

#### Owner(s)

#### **GrandParent Objectives**

Ensure that elections are open, error free, convenient and accessible to all eligible voters

#### **Parent Objectives**

Measures Owner(s)

% of Timely Notification of Non Compliant Audits

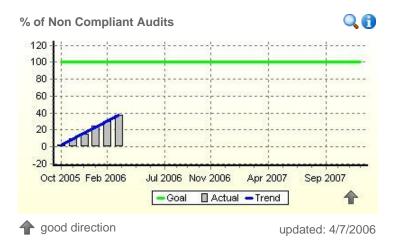
Maria Saboya Rena Saiter Lester Sola Penelope Townsley

Percentage of timely notification of non compliant reports communicated to candidates within three days of compleltion of the final audit

Performance Graph

Initiatives Linked To Measure

Owner(s)



**Child Measures Linked To Measure** 

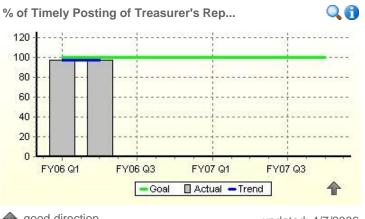
ACTUAL GOAL DATE

% of Timely Posting of Treasurer's Reports

Maria Saboya Rena Saiter Lester Sola Penelope Townsley

Percentage of time to post treasurer's report online upon receipt of the original report. These reports are for Mayor, Commissioners and Community Council Members as stated by County Ordinance.

Performance Graph Initiatives Linked To Measure Owner(s)



 **Child Measures Linked To Measure** 

**Initiatives Linked To Objective** 

#### Owner(s)

#### **GrandParent Objectives**

Ensure that elections are open, error free, convenient and accessible to all eligible voters

## **Parent Objectives**

(ES10.2) Opportunities for every registered voter to conveniently cast a vote (priority outcome)

Measures

Owner(s)

Abandon Call Rate at Election Central

Maria Saboya Rena Saiter Michele Giles Rosa Pastrana Lester Sola Penelope Townsley

Percent of calls to election central abandoned. Calls are coming from polling locations and election support staff not from general public

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)

Abandon Call Rate at Election Central



Child Measures Linked To Measure

ACTUAL GOAL

DATE



good direction

updated: 4/7/2006

Hold Time With Election Central

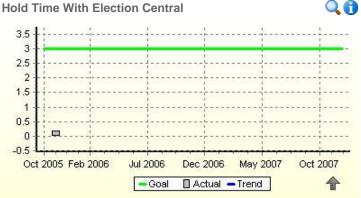
Maria Saboya Rena Saiter Michele Giles Rosa Pastrana Lester Sola Penelope Townsley

Reduce the average answer speed in queue time to less than seven minutes

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)



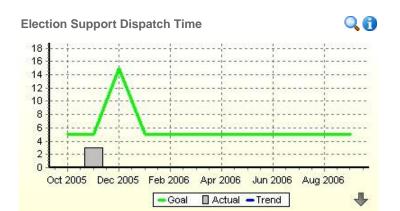
good direction

updated: 4/7/2006

**Child Measures Linked To Measure** 

Performance Graph Initiatives Linked To Measure Owner(s)

updated: 4/7/2006



good direction

**Child Measures Linked To Measure** 

Owner(s)

Audit Data Verification for Countywide Election

Maria Saboya

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

Ensure that elections are open, error free, convenient and accessible to all eligible voters

**Parent Objectives** 

(ES10.5) Integrity of candidate and public officials public records maintained

Measures Owner(s)

Timely Verification of Audit Data - Countywide Elections

Maria Saboya Rena Saiter Michael Johnson Lester Sola Penelope Townsley Robert Vinock

Complete 100% of audit data verification within 96 hours (4 days) of a countywide election

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)

Timelly Verification of Audit Data - C...



Child Measures Linked To Measure

ACTUAL GOAL

DATE



good direction

updated: 4/12/2006

Timely Verification of Audit Data - Municipal Election

Maria Saboya Rena Saiter Michael Johnson Lester Sola Penelope Townsley Robert Vinock

Complete 100% of audit data verification within 24 hours (1 day) of a municipal election

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)



Timely Verification of Audit Data - Mu...

120 100 80 60 40 20 FY06 Q3 FY06 Q1 FY07 Q1 FY07 Q3 Actual -Trend Goal

good direction

updated: 4/12/2006

**Child Measures Linked To Measure** 

ACTUAL GOAL

**DATE** 

Owner(s)

Conduct Municipal, General and Other Special Elections as Required By Law

Maria Saboya

**Initiatives Linked To Objective** 

Owner(s)

updated: 2/14/2006

**GrandParent Objectives** 

Ensure that elections are open, error free, convenient and accessible to all eligible voters

**Parent Objectives** 

(ES10.3) Votes counted and reported accurately and quickly

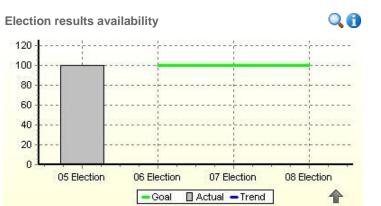
Measures

Election Results Availability

**Performance Graph** 

Report 20% of election results per hour after all polls have closed.

report 20 % or erection results per mour arear air pens mare cross



Owner(s)

Michael Johnson Maria Saboya Rena Saiter Lester Sola Penelope Townsley Robert Vinock

**Initiatives Linked To Measure** 

Owner(s)

**Child Measures Linked To Measure** 

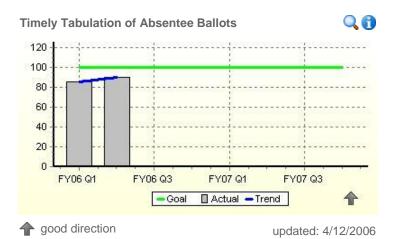
ACTUAL GOAL DATE

Timely Tabulation of Absentee Ballots

Process 90% of all absentee ballots by 7:00 pm on election night

Performance Graph

good direction



Maria Saboya Rena Saiter Michael Johnson Lester Sola Penelope Townsley Robert Vinock

**Initiatives Linked To Measure** 

Owner(s)

**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

cilla rieasures Ellikea 10 rieasure

Owner(s)

County Processess Improved Through Information Technology - Elections

Maria Saboya

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

Capitalize on technology to improve service, increase efficiency and provide greater information access and exchange

**Parent Objectives** 

(ES4.6) County processes improved through information technology (priority outcome)

Measures

Timely Coding of Ballots - Municipal Elections

Maria Saboya Rena Saiter Michael Johnson Lester Sola Penelope Townsley Robert Vinock

Code municipal elections within 3 days of receipt of master ballot layout

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)

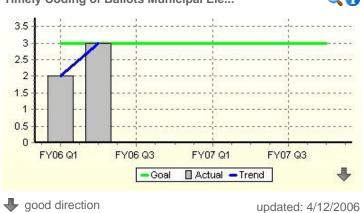
Owner(s)

Timely Coding of Ballots Municipal Ele...



**Child Measures Linked To Measure** 

ACTUAL GOAL DATE



Timely Coding of Ballots - Countywide and Special Elections

Maria Saboya Rena Saiter Michael Johnson Lester Sola Penelope Townsley Robert Vinock

Code countywide and special elections within 5 days of receipt of master ballot layout

Performance Graph

**Initiatives Linked To Measure** 

Owner(s)

\_\_\_\_\_



-Goal

Actual -Trend

good direction

updated: 4/12/2006

**Child Measures Linked To Measure** 

**Objective Name** Owner(s)

Responsive Communications with and Training of Poll Workers - Election

Milton Collins Maria Saboya Lester Sola Penelope Townsley

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

Enhance community access to reliable information regarding services and County government issues

**Parent Objectives** 

(ES2.2) Responsive communications services (advertising, marketing, public relations, publications, etc.) for other County departments

Measures

Number of Poll Worker Newsletters Produced

Owner(s)

Maria Saboya Rena Saiter Milton Collins Cynthia Rafi Lester Sola Penelope Townsley

**Initiatives Linked To Measure** 

Owner(s)

**Performance Graph** 

**Child Measures Linked To Measure** 

**ACTUAL GOAL DATE** 



good direction

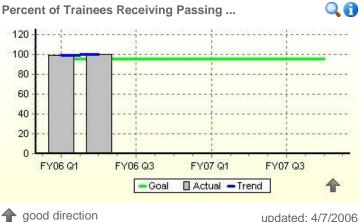
updated: 4/7/2006

Percent of Trainees Receiving Passing Grade

Maria Saboya Rena Saiter Milton Collins Cynthia Rafi Lester Sola Penelope Townsley

The Department is trying to increase the percentage of poll worker and election support staff trainees receiving a passing grade after completing the first training session.

**Performance Graph Initiatives Linked To Measure** Owner(s)



updated: 4/7/2006

**Child Measures Linked To Measure**